

PORTLAND COMMUNITY COLLEGE - BOARD OF DIRECTORS  
12000 S.W. 49th Avenue - Portland, OR 97219

**MINUTES**

BOARD OF DIRECTORS BUSINESS SESSION  
Cascade Campus, Moriarty Arts and Humanities Building, Auditorium  
April 20, 2006

**BOARD ATTENDANCE**

Board Members Present:

Denise Frisbee, Jim Harper, Jaime Lim, Doreen Margolin, Karen McKinney, Bob Palmer, Harold Williams

**EXECUTIVE SESSION**

The Board of Directors convened an executive session for Employment of Public Officer, Real Property Transactions, and Litigation in accordance with ORS 192.660 (1) (a) (e) (h) at 6:45 PM, adjourning at 7:45 PM.

**CALL TO ORDER**

Chair Williams called the business meeting to order at 7:50 PM. He welcomed all present and invited any new people to introduce themselves.

**APPROVAL OF MINUTES**

The January 26 work session minutes and March 16, 2006 business meeting minutes were approved as published.

**APPROVAL OF THE AGENDA**

The agenda was approved as published.

**INFORMATION SESSIONS**

None

**PUBLIC HEARING - ADOPTION OF THE FY 2006-07 BUDGET**

In accordance with ORS 294.406(2), a public hearing was convened at 7:55 PM on Adoption of the FY 2006-07 Budget.

President Pulliams began the budget hearing process for the proposed 2006-07 budget by reminding the Board that this budget is consistent with planning guidelines the President has discussed with the Board since September 2005 and includes items the Board commented on at the March 16, 2006 Budget Development Hearing.

In November 2005 President Pulliams invited the College to submit proposals for new initiatives even though available college funding will be much less than the \$1.2 million proposed for last year. Portland Community College (PCC) Budget Advisory Committee has met monthly since December 2005 as part of the budget preparation process. In those meetings it was repeatedly stated that reductions made over the past four years for administrators, faculty, classified staff, materials, and support services need to be restored, and that the ratio of full-time to part-time faculty needs to be improved. Some members of that committee questioned funding a potential increase in management/confidential compensation and many expressed hope that in the future more new programs and course offerings can be funded than has been done over the last 5 years.

He then presented an overview of the features and plans included in the proposed budget. State provided resources in this mid-biennium budget are fairly predictable and it is expected the College will receive approximately an additional \$350,000 due to the funding formula's equity component. Enrollment is predicted to be flat and is expected to produce no revenue increase. Benefits from the College's issuance of Pension Obligation bonds to buy down Public Employee Retirement System (PERS) rates by 1.5% will save the College approximately \$1 million. Expenditures include Wage and benefit increases of about \$3 million as a result of increases in the College's contribution to health care costs, impacts of labor agreements, and normal increases in other personnel related costs. Increases in utility costs will be about \$450,000. \$400,000 will be transferred from the general fund to the capital projects fund in this first year of a three to five year plan to return the capital projects fund to pre-bond levels. The proposed budget includes: increased funding for diversity-related initiatives; selective restoration of reductions made in support areas over the last four years; addition of eight full-time faculty positions (lowering budget reductions from \$1.3 to about \$1.1 million targeted in last year's two-year budget plan for fiscal 2007); and funding for a potential increase in management/confidential compensation over what might otherwise be a normal cost of living increase, should the College's upcoming compensation study suggest that.

Executive Officers re-allocated funds within existing budgets to respond to budget themes the Board has identified. Within existing budgets and with an increase in tuition of \$3 per credit hour, the College will be able to meet the Board's direction to provide the support staffing needed for new facilities, provide internal planning capacity for a future bond program, plan for a major capital endowment campaign, and continue to grow the College's presence in the business community and public policy sector by funding projects such as the Kitchen Cabinet and the Metro

Consortium; and some increased lobbying during the legislative session will be funded as well. A \$.50 increase in the student technology fee is needed to be able to maintain the College's technology infrastructure and student leaders have proposed a \$.25 increase in the student activity fee to provide additional funds for a number of student-centered items including childcare. Last year's budget planning proposed that funding for athletics would come from soft money beginning in fiscal 2007. Although he believes that was a good idea President Pulliams is of the opinion that the College should review the strategic role of athletics at PCC and will launch a committee to consider this question. Fiscal 2007 funding for athletics will be provided by a one-time sweep of funds from the College's facility rental accounts.

The President said the proposed budget will keep progress moving on a variety of fronts. Although it does not provide the level of support interested groups desire for items they support, the proposed budget is in keeping with the very gradual and still fragile recovery in the District and State's economy. He commended the Board and the College community for their input over the past six months during preparation of the proposed budget. President Pulliams recommended the Board approve the proposed budget to allow it to be reviewed and certified by the TSCC in May in preparation for the Board to levy appropriate property taxes. He reminded the Board there will be another public hearing on the budget in June and thanked them for their perspectives and insight on the budget over the past six months.

Public comment on budget-related topics:

Michael Dembrow said he believes the Budget Advisory Committee process is moving in the right direction with open and honest dialogue. Although Mr. Dembrow believes managers should be compensated to keep up with the cost of living he does not feel new management compensation initiatives deserve a high priority given the challenges the College is facing. He also suggested that a Board budget sub-committee be created with two or three Board Members who really focus on the budget. Mr. Dembrow questioned the need for a lobbying contract for Jan Coulton given that Oregon Community College Association is the state lobbying association. He also said budget elimination of *The Bridge* has caused the loss of a valuable communication tool for students and asks that consideration be given to restoring funding for a school newspaper.

There being no further testimony the Budget Hearing adjourned at 8:05 PM.

## **RECONVENED BUSINESS MEETING 8:05 PM**

### **PUBLIC COMMENT ON AGENDA ITEMS**

None

### **PUBLIC COMMENT ON NON-AGENDA ITEMS**

None

## **BUSINESS SESSION**

Director Margolin moved to approve Resolutions 06-058 through 06-068 by consent agenda. The motion passed unanimously.

### *Other Reports*

Michael Dembrow, Faculty Federation President, spoke of his concern regarding two measures likely to be on the November ballot, Measure 6 Tax Payer Bill of Rights and Measure 14 which is about substitution of federal taxes. If passed, these measures will do incredible harm to the College and the students. Other community colleges are presenting resolutions to their Boards of Trustees in opposition to both of these measures. Mr. Dembrow brought to the Board copies of the resolution Clackamas Community College will be presenting to its Board for adoption in their May Board meeting. Mr. Dembrow believes the public has a lot of confidence in community colleges and passing resolutions in opposition to the measures may sway voters to overturn both measures.

Director Margolin responded that she has a copy of the Clackamas Community College resolution and a draft resolution has been created for PCC. The College plans to communicate with Clackamas and other community colleges to unify the opposition to both of these measures.

Lucia Barnett, Classified Federation President, reiterated the importance of defeating Measures 6 and 14.

Elijah Herr, Student Representative, described several projects being worked on. ASPCC will sponsor the first day of the three day Stop the Hate conference to be held at the end of Spring term. On April 28<sup>th</sup> new ASPCC members for all campuses will be hired. The year end party theme will be "Classic Hollywood" and will be held in the Wonder Ballroom in North Portland, May 12, 8PM to midnight. Remaining district funds will be used to produce a district wide music conference to showcase student music in the Moriarty Arts and Humanities Building auditorium. The second annual Spa Diva Day will be at Sylvania Campus on May 13<sup>th</sup> providing an opportunity for mothers and daughters to enjoy a little pampering together.

### *Board*

Chair Williams reported that Board review of President Pulliams' efforts and progress of the past year concluded the Board is pleased with the quality of work President Pulliams has done for the district. They feel he has brought healing and opportunity for communication and working together for all internal and external stakeholders. They feel his rapport with community contacts has been phenomenal as has been his input and contact with the national and statewide community college agenda in Legislative activities. The Board is pleased to have him leading

the College and pleased to give him a vote of confidence by renewing his employment agreement.

*District President Report:*

President Pulliams thanked Chair Williams for his comments and told the Board that he has a wonderfully supportive team of executive officers and managers as well as faculty, classified, and staff members. He said the accomplishments have been the result of team effort. He then asked Dr. Gatewood to give a short update of Cascade campus.

Dr. Algie Gatewood, Cascade Campus President told the Board the Cascade Campus served 16,000 students last year. Student population this term has increased 5.5% and he expects a solid increase over last year. The campus has acquired millions and millions of dollars in grants. There have been numerous achievements by staff, faculty, and staff which have been gathered and printed in a booklet distributed to each Board member.

Two Cascade campus students have earned special recognition, Shanta Anderson and Chris Churchill. Only one student from each state is selected each year as a New Century Scholar. Ms. Anderson is the first PCC student to earn this recognition and cash award of \$2,000. Both Chris Churchill and Shanta Anderson have been named Oregon Community College Association's "Oregon Outstanding Community College Student Scholars" for academic and personal accomplishments. President Pulliams thanked Dr. Gatewood and congratulated both students for their accomplishments.

President Pulliams related that at the 50<sup>th</sup> anniversary of the Portland State University (PSU) Graduate School of Education a scholarship recipient who was getting her master's degree from PSU was asked to speak. She told the audience she had dropped out of high school, had a child, and lived with the consequences of those choices. Life changed for her when she enrolled in the Portland Teachers Program at Cascade Campus of PCC. There she was nurtured and encouraged. She gave PCC credit for helping her turn her life around and helping her believe she could go forward with her education. The President then asked David Goldberg to update the Board about the Foundation and lobbying activities.

David Goldberg, Director of Institutional Advancement shared a couple of community outreach events related to fundraising and relations with the business community. In planning for the multi-year capitol campaign for the Foundation a study was undertaken by the Collins Group to evaluate the readiness to undertake a capitol campaign. The resulting report provided disturbing detail about staffing needs for the campaign, inadequate or poorly used data systems for the campaign, and poorly implemented donor follow up and tracking. In a positive light the report commended the Foundation for growing assets from a very small amount to over \$3 million. There is still work to be done in order to be ready to undertake a capitol campaign of the size being considered, which is over \$10 million.

His second topic was the Kitchen Cabinet, a group of public sector and business leaders who advise the College of the main issues within the community and PCC's most effective role in those issues. The College is well served by this connection to the business community. A significant concern that has emerged in these meetings is the lack of preparedness of students both for college and work. Mr. Goldberg said he has shared with the Kitchen Cabinet the role PCC has played and future plans for preparing these students as they go forward to four-year degrees and work. Mr. Goldberg also shared that other business leaders would like to participate in this group.

Mr. Goldberg announced that in May the first issue of Kaleidoscope, the new PCC magazine will be sent to every household in the community. The purpose of the magazine is to increase awareness of the College throughout the community.

President Pulliams thanked Mr. Goldberg for his report and reminded the Board of several upcoming events; commencement will be Friday evening, June 9<sup>th</sup>, 7PM at Memorial Coliseum; the College's retirement dinner is scheduled for May 19, 5:30 PM at the Sylvania dining center; the TSCC public hearing for the College's 2006-2007 budget which is scheduled for May 24<sup>th</sup>, 9:30 AM at the Portland Building, 15<sup>th</sup> floor, SCD Training Room.

The President also announced that the Memorandum of Understanding to form the Metro Higher Education Consortium was signed in March involving PCC, Mt. Hood, Clackamas, Chemeketa, and Portland State University; Jill Mc Nerney, a long term PCC employee, has been selected as his new administrative assistant; the PCC Foundation has begun its annual fundraising campaign with one of the objectives being to increase the number of PCC employees who contribute. Board members will be receiving pledge materials in the mail; OCCA and PCC representatives including Directors Margolin and Frisbee met at PCC to begin planning for the upcoming election and Legislative session; the Asian Reporter Eighth Annual Scholarship banquet is this Saturday; and Chair Williams is featured in a recent article in ACCT Trustee Quarterly entitled Foot Soldiers.

President Pulliams commended Director Lim for his efforts to raise money for college scholarships and the annual scholarship banquet. He also commended Chair Williams for his efforts to bring attention to the work that goes on in the community as well as his leadership and commitment to working with young people. He concluded his report by congratulating Director Margolin's husband Phillip Margolin for the recent article in the Portland Monthly, Chess for Success.

## **ADJOURNMENT**

There being no further business, the meeting adjourned at 8:25 PM.

## **NEXT MEETING**

The next business meeting of the Portland Community College Board of Directors will be held on May 18, 2006 at 7:30 PM in Board Rooms A/B at the Sylvania Campus.

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Chair Williams

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President Pulliams

Prepared by:

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Lorna J. O'Guinn  
Assistant to Board of Directors

Minutes approved on May 18, 2006