# Adopted Budget & Budget Update FY '19-'21

Board of Directors – Work Session October 24, 2019



### Adopted Budget FY 2019-2021

The overall Budget process involves proposal, approval, and adoption of the Biennium 2019-2021.

- The Adopted Budget was mailed to Board members. It represents the final 2019-2021 Biennium Budget Document. The final published document includes additional informational components that were not required to be included in the proposed budget.
- The summary sections of the Adopted Budget include:
  - Budget Message
  - College Overview
  - Department Summaries
  - Planning and Goals
  - Fiscal Projections & Assumptions
  - Budget Process and Structure
  - Debt Summary
  - Capital Summary
  - Fund Budgets
  - Notice of Budget Committee Meeting and Resolution 19-091
  - Notice of Budget Public Hearing and Resolution 19-091
    - Preparation of the ED 50



## Form CC-1

The CC-1 is a more detailed version of the summary of the Budget document.

- Financial Summary Sections:
  - Resources
  - Requirements by Object Classification
  - Requirements by Full-time Equivalent Employees (FTE) by function
  - Property Tax Levies
  - Statement of Indebtedness

More in-depth training for new board members will be provided.



#### Form CC-1

FORM CC-1 NOTICE OF BUDGET HEARING							
A meeting of the Board of Directors of Portland C	ommunity College D	Vistrict	will be held on	May 15, 2019			
(Governing Body) s.m.				(Date)			
at 10:00 p.m. 722 SW 2nd Ave, Portland, (	JR 97204.		The purpose of this meeting	ŋg			
is to discuss the budget for the BIENNIUM beginning July 1, 2019 as approved by the Portland Community College Budget Committee.							
			(District)				
A summary of the budget is presented below. A copy of			2 SW 2nd Ave, Portland,				
between the hours of 800 a.m. and 500 p.m. This bu				isistent with the			
basis of accounting used during the preceding year. This		innual; [X] biennial budget pe	eriod.				
Major changes, if any, and their effect on the budget are e	xplained below.						
Contact	Telephone Number	E-mail					
Dina Farrell, Interim Associate VP of Finance	(971) 722-2851	dina.farrell@pcc.edu					
	FINANCIAL SUM	MARY - RESOURCES					
TOTAL OF ALL FUNDS		Actual 2015-2017	Adopted Budget This year 2017-2019	Approved Budget Next Year 2019-2021			
1. Beginning Fund Balance		\$210,475,620	\$140,888,540	\$315,631,188			
<ol> <li>Beginning Fund Balance</li> <li>Current Year Property Taxes, other than Local Option 1</li> </ol>		\$210,475,620	\$136,381,459	\$181,327,216			
Current Year Property Taxes, other than Local Option     Current Year Local Option Property Taxes		\$144,127,017	\$130,381,409	\$181,327,216			
4. Tuition and Fees	\$188,989,105	\$207,296,174	\$190,662,592				
5. Other Revenue from Local Sources.		\$188,989,105	\$207,290,174	\$79,013,089			
6. Revenue from State Sources		\$188,703,649	\$206,987,074	\$229,052,403			
7. Revenue from Federal Sources		\$274,199,231	\$317,876,507	\$243,956,787			
8. Interfund Transfers		\$36,597,487	\$44,425,430	\$57,751,022			
9. All Other Budget Resources .		\$157,675,744	\$24,120,931	\$51,154,988			
10. Total Resources		\$1,281,236,485	\$1,165,891,587	\$1,348,549,285			
FINANCIAL SU	MMARY - REQUIRE	MENTS BY OBJECT CLASS	FICATION				
11. Personnel Services		\$421,440,718	\$452,813,621	\$467,423,895			
		\$128,394,453	\$452,813,621 \$120,364,298				
12. Materials & Services		\$128,394,453 252,437,236	\$120,364,298 282,901,556	\$107,466,629 217,451,158			
12 Einensiel Aid				217,401,100			
13. Financial Aid			\$63,193,065	\$150 681 081			
14. Capital Outlay		\$66,504,064	\$63,183,065	\$159,661,981			
14. Capital Outlay		\$66,504,064 \$238,114,849	\$90,669,044	\$149,728,894			
14. Capital Outlay         15. Debt Service         16. Interfund Transfers		\$66,504,064 \$238,114,849 \$36,597,487	\$90,669,044 \$44,425,430	\$149,728,894 \$57,751,022			
14. Capital Outlay      15. Debt Service     16. Interfund Transfers      17. Operating Contingency		\$66,504,064 \$238,114,849 \$36,597,487 \$0	\$90,669,044 \$44,425,430 \$61,342,273	\$149,728,894 \$57,751,022 \$59,737,949			
14. Capital Outlay		\$66.504,064 \$238,114,849 \$36,597,487 \$0 \$0	\$90,669,044 \$44,425,430 \$61,342,273 \$0	\$149,728,894 \$57,751,022 \$59,737,949 \$0			
14. Capital Outlay     15. Det Service     16. Interfund Transfere     17. Operating Contingency     18. All Other Expenditures     10. Unappropriated Ending Fund Balance & Reserves		\$86,504,064 \$238,114,849 \$36,597,487 \$0 \$0 \$137,747,678	\$90,669,044 \$44,425,430 \$61,342,273 \$0 \$50,192,300	\$149,728,894 \$57,751,022 \$59,737,949 \$0 \$129,327,757			
14. Capital Outlay     15. Detb Service.     16. Instrukt Transfers     17. Operating Contingency     18. All Other Expenditures     19. Unappropriated Ending Fund Balance & Reserves     20. Total Requirements		\$86.504,064 \$238,114,849 \$36,597,487 \$0 \$0 \$1281,2747,678 \$1,281,236,485	\$90,669,044 \$44,425,430 \$61,342,273 \$0 \$50,192,300 \$1,165,891,587	\$149,728,894 \$57,751,022 \$59,737,949 \$0 \$129,327,757 \$1,348,549,285			
14. Capital Outlay. 15. Debt Service		\$86.504,064 \$238,114,849 \$36,597,487 \$0 \$0 \$1281,2747,678 \$1,281,236,485	\$90,669,044 \$44,425,430 \$61,342,273 \$0 \$50,192,300 \$1,165,891,587	\$149,728,894 \$57,751,022 \$59,737,949 \$0 \$129,327,757 \$1,348,549,285			
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14. Capital Outlay. 15. Debt Service . 16. Instriuti Transfers . 17. Operating Confingency. 18. Al Other Expenditures . 19. Unappropriated Ending Fund Balance & Reserves . 20. Total Regularements . FRANCOLL SUMMARY - REQUE		\$86.504,064 \$238,114,849 \$36,597,487 \$0 \$0 \$1281,2747,678 \$1,281,236,485	\$90,669,044 \$44,425,430 \$61,342,273 \$0 \$50,192,300 \$1,165,891,587	\$149,728,894 \$57,751,022 \$59,737,949 \$0 \$129,327,757 \$1,348,549,285			
14. Capital Outlay. 15. Debt Service . 16. Instrukt Transfers . 17. Operating Contingency . 18. Al Other Expenditures . 19. Unappropriated Ending Fund Balance & Reserves . 20. Total Regularements . FUANCIAL SUMMARY - REQUIP Fundion Full-Time Equivalent Endings (FE) for Function		\$66,504,064 \$228,114,849 \$36,597,847 \$0 \$137,747,678 \$132,747,678 \$1281,236,485 L-TIME EQUIVALENT EMPLO	\$90,669,044 \$44,425,430 \$61,342,273 \$0 \$50,192,300 \$1,165,891,587 OYEES (FTE) BY FUNCT	\$149,728,894 \$57,751,022 \$59,737,949 \$0 \$129,327,757 \$1,348,549,285 ION			
14. Capital Outlay .     15. Debt Service .     15. Debt Service .     16. Instruct Transfers .     17. Operating Contingency .     18. All Other Expenditures .     20. Total Regurements .     20. Total Regurements .     20. Total Regurements .     FINANCIAL SUMMARY - REQUE FUNCTION .     Function .     Function .     Full-Time Equivalent Employees (FTE) for Function .     Instruction .		\$86,504,064 \$238,114,849 \$36,597,887 \$30 \$137,747,678 \$1,282,485 L-TIME EQUIVALENT EMPL-	\$90,689,044 \$44,425,430 \$61,342,273 \$0 \$50,192,300 \$1,165,891,587 OYEES (FTE) BY FUNCT \$279,846,313	\$149,728,894 \$57,755,022 \$59,737,949 \$0 \$129,327,757 \$1,348,549,285 ION \$283,298,739			

Student Services Other than Student Loans & Financial Aid	\$ 5	1,071,789	\$	59,320,064	\$	60,301,65
FTE		365.87		381.46		358.4
Student Loans and Financial Aid	\$ 253	2,437,236	\$	282,901,556	\$	215,905,18
FTE		5.00		4.43		4.9
Community Services (Enterprise)	\$ 40	0,689,938	\$	50,226,717	\$	36,859,12
FTE		161.16		159.29		122.4
College Support Services Other than Facilities, Acquisition & Construction	\$ 13	5,288,457	\$	146,552,906	\$	149,198,22
FTE		530.78		529.90		522.4
Facility Acquisition & Construction	\$ 7	3.835.389	\$	51,630,000	s	157.725.00
FTE		23.19		14.09		22.0
Interfund Transfers	\$ 3	6,597,487	\$	44,425,430	\$	57,751,02
Debt Service	\$ 23	8,114,849	\$	90,669,044	\$	149,728,89
Operating Contingency	\$		\$	61,342,273	\$	59,737,94
Unappopriated Ending Fund Balance and Reserves		7,747,678	\$	50,192,300	\$	129,327,75
Total Requirements	\$ 1,28	10001-00	\$	1,165,891,587		\$1,348,549,28
Total FTE		3,023.14		3,023.24		2,955.1
PROPE	RTY TAX LEVIES	3				
PROPE	RTY TAX LEVIES		Rate or A	mtImpoşed	Rate	or Amt Approved
	_	Imposed		mt Imposed	Rate	or Amt Approved 0.2828
Permanent Rate Levy	Rate or Amt	Imposed	0.		Rate	
	Rate or Amt 0.282	Imposed 28	0.	2828		0.2828
Permanent Rete Levy	Rate or Amt 0.282 0	28 .057	0.	2828 0 06,356	\$	0.2828 0 113,461,711
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Permanere Bate Levy	Rate or Amt 0.282 0 \$83,554, T OF INDEBTEDN Estimated Det \$700	Imposed 28 ,057 NESS bt Outstand 7,588,035	0. \$94,7	2828 0 06,356	\$ on July \$0	0.2828 0 113,461,711 red, but not incurre
Permanent Rate Levy	Rate or Amt 0.282 0 \$83,554, T OF INDEBTEDN Estimated Det \$700	Imposed 28 ,057 NESS bt Outstand 7.588.035 2,179,566	0. \$94,7	2828 0 06,356	\$ ot Authori: on Jul \$0 \$0	0.2828 0 113,461,711 red, but not incurre
Permanent Rate Levy	Rate or Amt 0.282 0 \$83,554, T OF INDEBTEDN Estimated Det \$392	Imposed 28 .,057 NESS bt Outstand 7.588.035 2,179,566 \$0	0. \$94,7	2828 0 06,356	\$ on July \$0	0.2828 0 113,461,711 zed, but not incurre
Permanere Bate Levy	Rate or Amt 0.282 0 \$83,554, T OF INDEBTEDN Estimated Det \$392	Imposed 28 ,057 NESS bt Outstand 7.588.035 2,179,566	0. \$94,7	2828 0 06,356	\$ ot Authori: on Jul \$0 \$0	0.2828 0 113,461,711 zed, but not incurre

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Form CC-1 (continued from previous page)

Portland Community College

#### PORTLAND COMMUNITY COLLEGE

ADOPTED BIENNIUM 2019-2021 BUDGET

**Budget Overview** 

Here under is a summary of the General Fund appropriation requirements for the FY 2019-21 Biennium:

GENERAL FUND	1st Year of Biennium 2019-21		2nd Year of Biennium 2019-21		Total Biennium 2019-21	
Program Areas:						
Sylvania	\$	47,400,568	\$	47,298,746	\$	94,699,314
Rock Creek		36,096,648		36,096,648		72,193,296
Cascade		27,313,860		27,246,636		54,560,496
Southeast		14,998,023		14,990,899		29,988,922
Office of the President		2,131,807		2,132,307		4,264,114
Office of the Exec Vice President		11,304,554		11,240,179		22,544,733
Finance & Administration		58,768,387		58,067,554		116,835,941
Academic Affairs		12,269,058		12,312,501		24,581,559
Student Affairs		14,453,502		14,453,502		28,907,004
Transfers		3,880,422		2,792,483		6,672,905
Contingency	84	15,232,823	s a	15,232,823	123	30,465,646
TOTAL APPROPRIATIONS	\$	243,849,652	\$	241,864,278	\$	485,713,930
Unappropriated Ending Fund Balance		0		22,733,321		22,733,321
	\$	243,849,652	\$	264,597,599	\$	508,447,251

Note: Unappropriated Ending Fund Balance is not an appropriation

Adopted Budget Prior to CCSF Increase



### **Contingency Appropriation – Adopted GL Budget**

Biennium	Appropriation	Adopted GL Budget	% of Budget
FY 19-21	\$30,465,646	\$485,713,930	6.3%
FY 17-19	\$38,631,860	\$481,317,742	8.0%
FY 15-17	\$29,163,570	\$446,406,392	6.5%



### **Contingency Appropriation – Adopted GL Budget**

- Contingency Smaller in the Current Biennium Than in the Past
- Less Flexibility for Unforeseen Events & Budget Overruns
- Dollars Have Been Allocated for:
  - Oregon Mandates (Minimum Wage & Pay Equity Act)
  - PERS Increases
  - YESS and Strategic Enrollment Plan Initiatives
  - Basic Unmet Needs (Utilities and IT)
  - Academic Affairs: Special Faculty Release Funding
  - President's Contingency (Strategic Planning, Etc.)
  - Economic Package for Federations (\$13M Budgeted)
  - Unrepresented Increases (Only Partially Budgeted)



# **Community College Support Fund (CCSF)**

- \$640.9M CCSF authorized for the 17 Oregon Community Colleges
- \$590M CCSF estimate used in PCC Adopted Budget
- PCC will receive roughly 1/3 of the CCSF or an additional \$16.8M (\$8.4M per fiscal year FY'20 and FY'21)
- Potential Draws on \$16.8M:
  - Reinvestment Opportunities for Equitable Student Success
  - Economic Package for Classified & Faculty/Academic Professionals
  - Salary Adjustments for Unrepresented Employee Groups
  - Tuition Rollback of Some Kind in FY'21
- Enrollment Cushion Further Decline in FTE Enrollment from Projections



#### **Tuition Rollback**

- Board Approved (Res #19-086, Feb 2019) a \$7 per credit hour (6.0%) in 2020-2021 for resident/border state resident students; \$7 per credit hour (2.8%) for non-resident and international students.
- Res #19-086 states "staff recommends consideration of a rollback of the tuition increase for academic year 2020-2021 should state support be higher than anticipated."
- Rollback of each \$1 per credit hour equates to approximately \$900,000.
- Further discussion by board and administration on potential rollback in November.
- Final decision on rollback needs to be made no later than February, 2020.



# **PERS Update**



### **PERS Update**

- Rate of Return on Fund (thru August, 2019) 8.87%
- Rate of Return on Fund (2018)
- Assumed Rate of Return No Change 7.20%
- Actual rates of return will not affect PERS rates until the 21-23 biennium.
- Unfunded Actuarial Liability Continues to Grow largely due to 2018 investment underperformance.
  - From \$22.3 billion in 2017 to \$27 billion in 2018 (excluding side accounts);
     From \$16.7 billion in 2017 to \$21.8 billion (including side accounts)

0.48%

- Funded status (including side accounts) - Fallen from 80% to 75%.



### **PERS Update**

- Summary of 2018 Actuarial Valuations October 2019
  - Projections of 2021-2023 contribution rates (advisory only)
  - Incorporates savings in SB 1049.
  - Individual employer rates expected in December.
- Employer Incentive Fund- 39 applications \$14.6 million; \$85 million for future applications.



## PERS Cost Containment (SB 1049)

**No new update** – on the petition filed in August to the Oregon Supreme Court overturning provisions of the bill including diverting 2.5% (Tier 1 & 2) or .75% (OPSRP) of salary from the IAP to the Pension Program.

