January 16, 2025

<u>25-044</u> <u>APPROVAL OF 2025-2028 STRATEGIC GOALS</u>

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STRATEGIC THEME: Belonging: Transform our learning culture toward creating a

sense of belonging and well-being for every student; Delivery: Redefine time, place, and systems of educational delivery to create a more learner-centric ecosystem; Workforce: Respond to community and workforce needs by developing a culture of agility; Enterprise: Cultivate a long-term sustainable college

enterprise

REPORT: The following goals and objectives were informed by the PCC

Community through a community-wide survey conducted

November 12th - 22nd, 2024, and were reviewed and affirmed

by Cabinet in January of 2025.

GOAL: New Student Onboarding **Theme:** Holistic Student Support

Objective 1. Redesign New Student Orientation experience and learning outcomes that align with the First Year Experience, ongoing student engagement, and just-in-time information for all

credit and academic noncredit incoming students.

Objective 2. Optimize the use of existing student support technology, as part of the new student onboarding experience.

Objective 3. Develop onboarding processes that are accessible, available in multiple languages, and informed by culturally responsive, identity-affirming, and trauma-sensitive practices, starting with the "steps to enroll" webpages.

GOAL: Fully Implement Strategic Course Scheduling

Themes: Operational and Academic Excellence

Objective 1. Fully Implement Strategic Course Scheduling recommendations and move to an annualized schedule to increase fill rates, utilization of data, and improve operational practices

GOAL: Fully Implement Guided Pathways

Themes: Academic Excellence, Holistic Student Support

Objective 1. Create a program map of all academic programs and transfer disciplines.

Objective 2. Create and pilot a mechanism for continuous improvement of Pathway Teams.

Objective 3. Design a continuous improvement framework for assessing program map functionality and performance.

GOAL: Increase Student Scholarships and Funds for Wrap-

Around Supports

Theme: Holistic Student Support

Objective 1. Cultivate and sustain thriving philanthropic partnerships that significantly increase revenue to address unmet student needs.

Objective 2. Grow and engage donors and funding partners through acquisition, renewal and retention.

RECOMMENDATION: Recommend the adoption of the following goals as the core priorities for the College's 2025-2028 Strategic Plan.

- Goal: New Student Onboarding
- Goal: Fully Implement Strategic Course Scheduling
- Goal: Fully Implement Guided Pathways
- Goal: Increase Student Scholarships and Funds for Wrap-Around Supports