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Recognizing the unique value, perspectives, strengths and challenges of every person who comes to PCC for education, **all** students will achieve their academic goals through equitable support, quality instruction, clear guidance to persist, and an unwavering commitment to completion shared by the entire college community.

Transform Our
Learning Culture
Toward Creating a
Sense of Belonging
and Well-being for
Every Student



Redefine Time, Place, and Systems of Educational Delivery to Create a More Learner-Centric Ecosystem

Cultivate a Long-term Sustainable College Enterprise Respond to Community and Workforce Needs by Developing a Culture of Agility

## STUDENT AFFAIRS

#### **CENTRALIZED SUPPORT RESOURCES**

New Student Onboarding Support

Basic Needs Support

Equity & Belonging

Co-curricular/clubs support

Behavioral intervention support

#### **EMBEDDED SUPPORT ROLES**

Student Momentum Support

Academic Advising .

Career Services .

#### INTEGRATED SUPPORT

Academic plan development

Academic progress tracking ....

Early alert interventions

Racial justice programming .....

Tutoring referrals

Resource Referrals

Behavior resolution

## "I need a job with a living wage"



"We need to feel like we belong"



"I need to learn a new set of skills"



"I need help paying for college"



## ACADEMIC AFFAIRS

#### CENTRALIZED SUPPORT RESOURCES

Academic & Career Pathways Curriculum Support

• • • Instructional Design & Online Learning Support

• • • • Program Assessment & Planning Learning Support

#### **EMBEDDED SUPPORT ROLES**

Deans

Division / Associate Deans

• • • Directors

Faculty Department Chairs

• • • • Program Faculty

#### INTEGRATED SUPPORT

• • • Curriculum development

• • • • Program review

• • • Transfer articulation

Student outcomes assessment - continuous improvement strategies

• • • • Co-curricular development

Labor market analysis

• • • • Teaching innovations

On & off-ramp transitions

Workforce connections

# Student Centered Pathway Model



# ADVISING REDESIGN



## The Advising Redesign Journey





# A New Equitable Support Experience

## **Previous Model**

## Structure

Decentralized, campus/center location -based, multiple reporting lines, inconsistent resources, disconnect from career svcs & ineffective tech

## **Process**

Inconsistent philosophy/service delivery approach, student initiated, reactive vs. proactive intervention, majority self -advised

## **Attitudinal**

Underserved students faced barriers due to systems, policies and practices that neglected whole identity and marginalized experiences

## **Current/Evolving Model**

## Structure

Centralized in Academic & Career Pathway Guidance division, organized by Pathway team, integrated career development, EAB tech tool

## **Process**

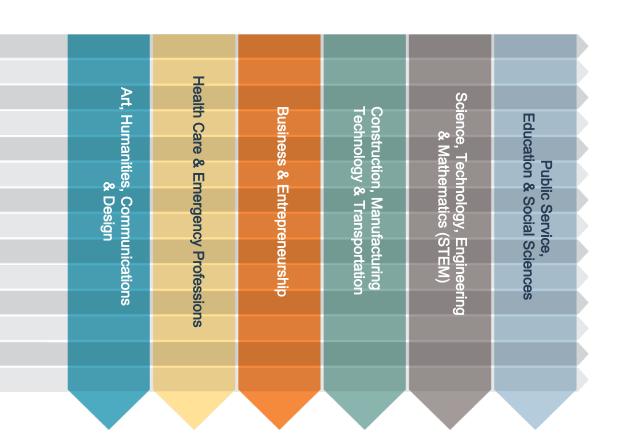
Consistent philosophy, assigned advisor for every student, progress monitoring, advisor interventions, mandatory student actions

## **Attitudinal**

Asset-based, race-conscious, anti-deficit and holistic support for every student supported by a practitioner training & development program



## From Advising Redesign to Academic and Career Pathways



- Advisors organized across the six Academic and Career Pathways
- Career Services Organized Across six Academic and Career Pathways
- Expanded Student Orientation and Onboarding
- Greater Connections to Pathways to Opportunity
- Coordinated Care Network to support students across each Academic and Career Pathway



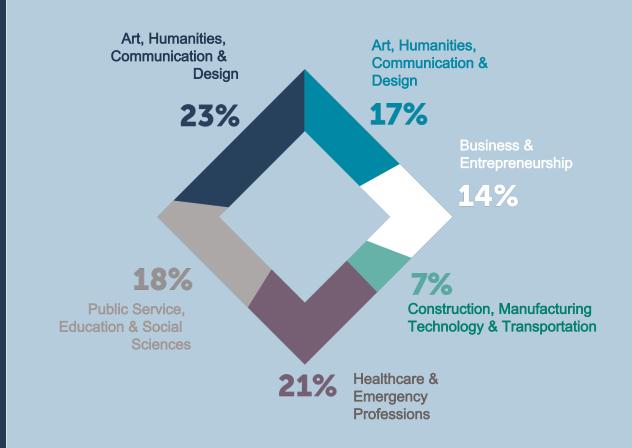
# Advising and Career Pathway Support by the Numbers

The total number of students assigned an advisor =

28,175

Total number of advisors =

71





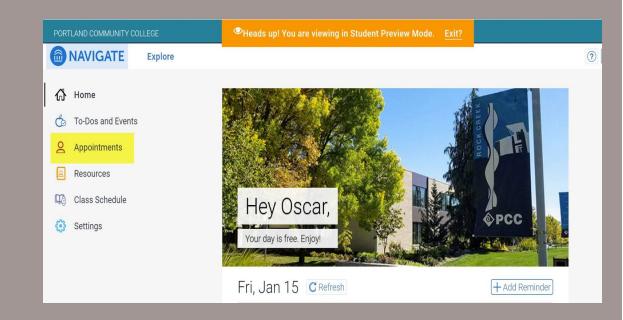
# Advising and Career Pathway Support by the Numbers

Advisor Caseloads by Program Type Across all Pathways	CTE Programs	924 High	29 Low	23 Total # Advisors	312 Average Case Load
	Transfer Programs:	675 High	354 Low	27 Total # Advisors	619 Average Case Load
	Cohort Programs	143 High	10 Low	19 Total # Advisors	79 Average Case Load



# Leveraging Integrated Technology

- Student -Initiated Appointments
- Advisor-Initiated Outreach
- Targeted Campaigns
- Advisor-Initiated To -dos
- Quick-Polls
- Integrated Early Alerts
- Integrated Student Watch Lists
- Text Capabilities





## **Holistic Student Retention & Completion**

**Monitor Progress** 

on Plans

GOAL

Completion of

student's academic

and carrer goals

## Students Onboarding: Expanded Student

Expanded Student
Orientation , Initial Course
Planning, and
Registration

# **Complete** onboarding

Create a personalized plan



**Students Apply** for Admission/Work with Enrollment Services to Complete Steps



Students Assigned All credit seeking students assigned to a Pathway Advisor based on their Academic and Career Pathway



Continued Onboarding: Initial Advisor Introduction, Advisor -Initiated Outreach, Integrated Academic Plan



Progress/Monitor:

faculty, and staff to

provide coordinated

support

Pathway Advisors will

partner with students,

Revise Plans as needed

Integrated Technology: Pathway Advisors will leverage to -do list, student watch lists, campaigns and advisor -initiated outreach

### Progress/Monitor:

Pathway Advisors will partner with students, faculty, and staff to provide coordinated support



Coordinate Support as Needed



## **Training and Development**

The PCC Advising and Career Training program supports the success of practitioners as they interact with students. The practitioner Certification Program will provide training and evidence of practitioners knowledge of academic advisement concepts, pathway program knowledge, best practices and student support strategies.

## **Pre-Development**

- Overview of Responsibilities
- Collaborative establishment of outcomes and measures of success
- Development of student -centered, anti-racist, DEI framework

## **Initial Development**

- New practitioner Training/ Performance Assessment
- Technical Competencies
- Advising and Career Core Principles

# Continued Practitioner Development

- Contextualized training across Specific Academic and Career Pathways
  - Effective Student Interactions
  - Case-Management Principles and practices

Advising and Career Development Program will be required to demonstrate an understanding of:

- Technical Competency (including features and functions of tools used at PCC i.e. Banner, EAB
- Academic Advising and Career Best Practices (resources, theories, and PCC program philosophies)
- Understanding of Anti -deficit, race -conscious, asset-based practitioner principles and practices





# Connection to Pathways to Opportunity

- Focus on student supports from student interest through graduation and beyond
- Student Readiness Survey through partnership with Seattle Jobs Initiative (SJI) and Dr. Crystal Hall (U of W)
- Implementation of Single Stop, USA.
- Destigmatization of support services
- Comprehensive website and communication review



## The Future of this Work



## Student Momentum Points

Additional Momentum Points identified & implementation plan developed (Phase II) – aligned with Academic and Career Pathways development and YESS Metrics (Spring 2021 - Fall 2021).

# Early Alert Intervention System

- Develop Faculty/Advising action-group to plan for larger implementation of Early Alert intervention system (Winter 2021)
- Establish "Communities of Care" within the EAB tool for targeted referral and case management – includes student learning centers; phased through Spring 2021.

## Technology Integration— Student Success Management System

- Student-Initiated appointments turned on (Winter 2021 -January 14)
- EAB Academic Planner application will be implemented (Winter 2021 February)
- **(F)** EAB integrated with Academic Pathways, career exploration, and registration (Summer 2021)

## Training & Development

- G Customized and contextualized training across each of the six Academic and Career Pathways (Winter 2021)
- Ongoing training on holistic case management strategies expanded service delivery modalities, and student progress tracking/ reporting techniques using EAB Navigate (Ongoing)
  - All advisors will be trained and execute holistic case management strategies, expanded service delivery modalities, and student progress tracking/reporting techniques using EAB Navigate by (Spring 2021)
- Training and development plans for faculty and non-advisor support staff will be developed and implemented in a phased approach (Summer 2021)
- Development of an anti-racists tool kit (Summer 2021)

## **Assigned Advising**

- Continued improvement of Assigned Advising Model and greater alignment with the work of our YESS Academic and Career Pathways (Ongoing)
- management strategies expanded M Creation of the Advising Redesign service delivery modalities, and student progress tracking/ Summer 2021
  - N Regularly scheduled Advising Pathway Meetings (TBD)

# **Academic and Career Pathways Outcomes**

## When Academic & Career Pathways are fully realized ...

- 1. PCC core values & beliefs and continuous improvement framework drive all action
- Curricular pathways to employment and further education are clear, aligned and monitored
- Processes are in place to support all students as they explore, select, and enter their pathway
- Students have the ongoing support needed to consistently experience success on their desired path
- 5. Learning is happening everywhere and intentional outcomes are defined
- 6. Students are having an equitable learning experience in and out of the classroom
- 7. Labor market data informs all programs and student guidance
- 8. Relationship building that recognizes whole student identity occurs
- A collaborative and interdependent operating structure supports student planning, progression and success

